

CONSEIL INTERNATIONAL DU SPORT MILITAIRE  
INTERNATIONAL MILITARY SPORTS COUNCIL  
CONSEJO INTERNACIONAL DEL DEPORTE MILITAR

المجلس الدولي للرياضة العسكرية

Minutes  
66<sup>th</sup> CISM General Assembly and Congress  
10-13 May 2011  
Seoul, Republic of Korea



**CISM**

*Friendship through Sport*

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Minutes of the Congress

## OPENING SESSION OF THE CONGRESS

### 1.1. Welcome address of the CISM President

Colonel Hamad Kalkaba Malboum, CISM President, Welcomed all the participants to the 66<sup>th</sup> CISM General Assembly and Congress. He thanked all the chiefs of delegations, Delegates, Members of the Commission, PCSC, Chiefs of Liaison Offices and his fellow members of the CISM board of Directors for their dedication to the CISM Goals and ideals. On behalf of all the participants, he expressed the CISM gratitude to the Korean Armed Forces and the Korean delegation for hosting the 66<sup>th</sup> GA and Congress and above all for the fantastic working conditions provided to all the participants.

### 1.2. Presentation of the New Chiefs of Delegations

Colonel Alexandre Morisod, CISM Secretary General, then presented the list of the new Chiefs of Delegations since the last General Assembly 2010 in Rio (see Annex 1)

## COMMUNICATION OF THE PRESIDENT.

The CISM president delivered his address (see Annex 2a and 2b). Here are the most salient points:

1. **Our main concern within the BoD and other CISM bodies since Rio de Janeiro has been to carry out some major CISM activities and to implement the resolutions of the General Assembly in the prospect of:**
  - a. providing a better communication to our major sports events
  - b. working more professionally in the field of marketing and sponsoring;
  - c. improving our strategy for the search for additional financial resources
  - d. reviewing the world calendar of our major competitions;
  - e. elaborating a strategic plan for 2011-2018, adapted to our new ambitions;
  - f. finalizing the revision of our regulations in order to better adapt CISM to the international sports environment.
2. **A recall of his commitments and vision**
3. **Activities since the last General Assembly**
4. **Continuation of the activities of the working group for the revision of the CISM regulations**
5. **Development of relationships CISM – International federations – IOC**
6. **Ongoing studies to assess the exact CISM financial needs to ensure continuity and to develop more important activities**
7. **CISM Visibility at internal and external levels**
8. **Reflections on the positioning of CISM in a changing world environment**
  - a. CISM is not isolated
  - b. Changing economic environment and consequences in the armed forces
  - c. Development of international sports movement
  - d. Immediate actions required
9. **Conclusions**

## CISM CONGRESS – NEW INITIATIVES.

### 1. The CISM Sponsoring and Marketing Policy

The CISM President invited Mr Clive Grinaker, President of the sponsoring Company “Grinaker sponsoring and Marketing”, to address the congress about CISM and Marketing initiatives about the new policy and actions developed to increase the CISM finances via a new sponsoring and marketing approach.

## 1.1. Worldwide Sponsorship Program

Mr Grinaker presented the CISM Worldwide Sponsorship Program WOSP (See Annex 3).

1. **Introduction of the company GSM**
2. **Establishment of a 4 years program of sponsorship to apply in CISM:**
  - a. 2012 : 2nd CISM World Cadet Games.
  - b. 2013 : 2<sup>nd</sup> CISM Military World Winter Games and the 1<sup>st</sup> CISM Military World Trophy Soccer.
  - c. 2014 : 3rd CISM World Cadet Games.
  - d. 2015 : 6<sup>th</sup> CISM World Summer Games.
3. **Structure of the WOSP:**
  - a. 6 Worldwide Partners who have exclusivity within their defined product and / or service category.
  - b. 6 Worldwide Sponsors who have exclusivity within the defined product and / or service category, but less rights to the Partners and at a smaller sponsorship fee.
  - c. 8 National Partners who have exclusivity within their defined product and / or service category.
  - d. Partners and Sponsors will have worldwide rights in all 133 member countries, as well as rights in the host country.
  - e. The CISM rights have to be included in the Host City contract
4. **Sponsorship categories:**
  - a. The Worldwide Partners should include global brands, as well as big military brands
  - b. The Worldwide Sponsors should include global brands with smaller marketing budgets
  - c. The National Partners should include proudly national brands of the host nation, plus technical brands required by the LOC to deliver a world-class event.
5. **Sponsorship rights**
6. **Service providers**
7. **Critical success factors**

## 1.2. Questions and answers

The CISM president then opened the floor for a Q&A session, moderated by Mr Clive Grinaker. The main topics of questions were:

- WOSP is a fantastic program but it shall need time to be implemented in CISM
- Very few chief of delegation have the ability to influence the top military leaders in their nations. CISM must be at the beginning of the initiative
- In many European nations, it is not allowed to insert sponsoring funds in a budget determined by a state policy
- CISM will never force any nation to use a CISM sponsor rather than a national one
- How the money will be shared
- What CISM will do with the earned money

Col Kalkaba thanked Mr Grinaker and all the delegates who took the floor during the debate. He closed the topic on an optimistic note by encouraging all the members of the CISM family to believe in the true CISM potentialities and above all to be aware of the fact that the CISM products could really get their position in the world of marketing.

## 2. The CISM TV, Advertising and Broadcasting Policy

### 2.1. Presentation of the company Sports Extra Time

Mr Hedi Hamel President of the Media and broadcasting company Sports Extra Time (SET) delivered his address to the congress (see Annex 4). Here are the main points:

1. **Introduction of SET activities and successes**
2. **SET appointment to be the CISM Partner for the Games in Rio**
3. **Specific Production Plan in Rio**
  - a. Media Desk in Rio available to all Member Nations
  - b. All sports covered
  - c. 100 hours live
  - d. 500 hours delayed
  - e. CISM Channel (24 hours a day)
  - f. Daily Highlights
4. **TV distribution**
5. **Possibility to acquire the signal all over the world**

## 2.2. Q&A session

Mr Hamel answered all the questions from the CISM delegations about the services of SET and then, together with the CISM President, they mainly focused the debate on the possibility offered to all the CISM Member Nations to acquire the signal.

The CISM President encouraged every delegation to start contacting their national civilian and military channels to inform them that, for the very first time in the CISM Games history, a professional TV and broadcasting agent was appointed to provide for free the signal. Mr Hamel added that there was a wide range of available products that are designed to match with the technical specificities of the TV Production. Mr Hamel then distributed a pamphlet to all the delegations and invited all of them to contact him this week in Seoul and in the period until the beginning of the Games for any further question or assistance required.

The CISM president then thanked Mr Hamel and wished him a lot of success for the coverage and broadcasting of the Games.

## 3. CISM International Foundation

The CISM President introduced the topic by informing the participants that, at the last BoD meeting in Algiers, it was decided to create a small working group in order to review the exact positioning and funding of the CIF, in its very beginning and that, before giving the floor to Mr Patrice Vernay, director of the CISM international Foundation (CIF), Major General Langton would say a few words about the analysis of that working group.

### 3.1. General Introduction

MGen Langton addressed the participants about the analysis by the Working group of the situation of the CIF (See Annex 5a).

1. **The Working group , till now, mainly focused its analysis on :**
  - a. work on the Foundation By-Laws, to finalize content
  - b. reflect on the procedures that need to be implemented
2. **The Future tasks of the working groups were decided as :**
  - a. Define process and links between CISM and its Foundation
  - b. optimize the potential of the Foundation
3. **The Working Group focused too his first works on the reviewing of the Internal regulations of the Foundation, and more precisely on the following points:**
  - a. Composition of the Foundation Council, role of the President and Secretary General in the Foundation

- b. The Foundation makes a report to the BoD when it meets
  - c. The Foundation will finance its own budget; all funds received by the Foundation will be given to the CISM after deductions of the basic functioning costs which will be minimized
  - d. The Executive body will work in close relationship with the CISM Secretariat
  - e. All procedures will be defined by the working group within the preparatory launching time
- 4. As a conclusion,**
- a. The working group and the Director of the CIF made amendments to the By-Laws in accordance with WG recommendations ;
  - b. The BoD supports the CIF

The CISM president thanked MGen Langton and the Working group for these clarifications and gave the floor to Mr Patrice Vernay, Director of the CIF.

### **3.2. The CISM International Foundation**

Mr Vernay's complete presentation appears in Annex 5b. Here are the main points:

- 1. Project summary**
  - a. Foundation as a support body to promote & raise funds for CISM peace and sport activities;
  - b. To better support the activities of CISM Worldwide.
- 2. Vision & Mission**
  - a. Vision : Reinforcement of the support of member countries and implementation of a strategy for developing its activities around the world.
  - b. Mission : The Foundation acts as an interface between CISM and governmental and non-governmental actors pursuing similar objectives. It supports member countries and CISM activities for promoting peace and solidarity throughout the world.
- 3. Creation | Pictures | Videos**
- 4. Identity | Corporate ID | Logo**
- 5. Website**
- 6. Brochure**
- 7. Action Plan | Programme:**
  1. The Foundation will implement activities in 5 different axis:
    1. Internal solidarity
    2. External solidarity
    3. Sport & Peace events
    4. Global events
    5. Specific centers for young talents detection
- 8. Event – Geneva Hall of Fame event end 2011**
- 9. Communication: website and brochures**
- 10. Fundraising & Future: first founding partner: FIFA**

Mr Vernay then answered the few questions by the delegations.

The CISM President concluded that first part of the Congress dedicated to the new initiatives by reminding that the 3 main points he had focused his campaign were the visibility, the prominence and notoriety and the need for CISM to get its financial autonomy. He shared his enthusiasm with the present members of the CISM family. According to him, the World Sponsorship Program and the CISM Broadcasting policy coupled with the actions of the CISM foundation are an important step towards that direction. He asked all the CISM delegation to strongly support these new initiatives and to contact all the speakers of the day during this week in Seoul to initiate bilateral discussions with them.

## **CISM CONGRESS – INTERNAL ISSUES**

### **PART I. Presentation of the reports of activities.**

#### **I.1. Report of the CISM Secretary General.**

Col Morisod presented his report of activities to the CISM Congress (See Annex 6a). Here are the main points:

- a. Main personal activities since the GA 2010
- b. Situation of the staff at the CISM General Secretariat
- c. New structure of the General Secretariat
- d. Specific achievements of the different sections and departments of the CISM General Secretariat
- e. Travel plan for Aosta 1<sup>st</sup> WMWG
- f. Ambitious Travel Plan for the 5<sup>th</sup> CISM MWG in Rio
- g. Communication efforts:
  - a. 3 magazines in 2010
  - b. 1 yearbook
  - c. 1 exhibition stand at Sport Accord convention in London
  - d. Creation of the CISM Channel on Youtube
  - e. Design of a new CISM Flyer
  - f. CISM News (internal)
  - g. CISM Newsletter (external)
  - h. New press folder
- h. New schedules of the GA and BoD meeting :
  - a. 1 BoD meeting deleted
  - b. GA 2013: no organizer confirmed so far!
- i. GA inquiries
- j. Future projects at the CISM General Secretariat

After his classical report, Col Morisod then presented a short video compiling best pictures of the 2010 sports events (See Annex 6b).

#### **I.2. Report of the President CISM Africa**

General Meguedad presented the report of activities of CISM Africa (see Annex 7).

#### **I.3. Report of the President CISM America**

Colonel Marcondes presented the report of activities of CISM America (see Annex8).

#### **I.4. Report of the President CISM Asia**

Lt-Colonel Abdul Hakim Alshino presented the report of activities of CISM Asia (see Annex 9).

#### **I.5. Report of the President CISM Europe**

Colonel Mesut Cerit presented the report of activities of CISM Europe (see Annex 10).

### **PART II. The CISM Financial Policy.**

#### **II.1. General Introduction by the CISM President.**

Colonel Kalkaba reminded that during his communication, the day before, he had insisted on the imperative need for CISM to obtain a financial autonomy and also to explore new sources of funding of its activities. The financial crisis has already started having huge impacts on the budgeting of the Armed Forces all over the world and the periods of prosperity have now totally ended. CISM shall not escape to that reality and therefore, efforts shall be deployed to find alternative sources of funding, even if it has consequences on the CISM activities.

## **II.2. Report of the CISM Finances Commission.**

General Langton reminded to the congress that the main task of the CISM Finances Commission, besides the general review of the CISM accounts and financial management had been focusing on the financing of the CISM international Foundation. He added that the CISM Finances Commission was supporting the Decision Files as presented by the Treasurer General.

## **II.3. Report of the CISM treasurer General, presentation of the Auditors report and recommendations.**

Colonel van Velthoven, CISM Treasurer General, presented his report (see Annex 11.)

He presented briefly the various decision files to be submitted to the vote by the General Assembly the next day.

Col van Velthoven presented then the main points of the Auditors Report and their recommendations (see Annex 12) and extended his sincerest gratitude to the delegations of France and Canada who provided competent and professional external auditors.

## **II.4. Q&A on financial matters.**

The CISM finances Commission, Treasurer General and the CISM President then answered to all the questions about the CISM finances. The questions mainly focused on the following points:

- When can CISM expect the foundation to refund the money borrowed for its creation?
- Will the CISM Foundation keep on using a part of the CISM Budget?
- When the CISM International Foundation starts raising money, how to ensure the proper sharing of revenues between the CISM Foundation and the CISM HQ policies and projects?
- Who has the authority to check the expenses of the President covered by the CISM Budget?
- Why do the CISM President expenses need to be covered by the CISM Budget?
- Why, in this moment, almost 100 % of the CISM Budget is spent by the HQ? Is there a possibility to allocate a yearly percentage of the CISM Budget for matters not linked to the CISM HQ Management?
- Who decides, at the CISM HQ, if a certain class of tickets is awarded for CISM Mission? Clearly: who is entitled to travel in Business Class? Is there an official policy?
- If CISM gets additional funding via the organization fee of the host nations of the CISM Games, how is that unexpected money going to be used by CISM?

At the light of all these questions, the CISM President tasked the Treasurer General and the Finances Commission to work together on the financial decision files and to modify them in order to reflect the concerns of the CISM Member Nations regarding the use of the CISM Budget.

## **PART III. The reviewed CISM Regulations**

### **III.1. Report of the working Group for the revision of the CISM Regulations**

General Jacques Renaud, chairman of the Working Group presented his report (see Annex 13) as well as the new CISM Regulations.

He added that these Regulations had been already presented on 3 occasions to the CISM board of Directors who made some changes in order to fit with the CISM policy. The new Regulations as presented today concur with the new CISM Statutes and are the result of a long work. He thanked the members of the Working group and the staff of the CISM HQ in Brussels for their excellent support throughout the process. He then answered the various questions of the CISM Member Nations. Most of those questions focused on the following areas:

- No mention of the CISM Foundation in the Regulations

- Staff of the President and financing of the CISM president's activities
- Status of the Liaison Offices
- Duties of the Board of Directors towards the Member Nations
- Transmission of BoD reports to the Delegations
- Financing of the missions of the CISM officials

The CISM Delegations still had many questions regarding the proposed regulations as well as on the need to vote these regulations as one block. They asked to the CISM treasurer General to be much more explicit in the definition of the articles addressing the CISM president's functioning budget and staff.

The CISM President decided to task the Secretary General to present separate Decision files for the Regulations proposing to the General Assembly to vote on those specific chapters under their responsibilities (finances, awards, appointments and elections).

General Renaud added that since, apparently, there might be some more changes linked with the financial management; he would need to insert the decisions of the CISM General Assembly in a final document which shall be distributed to the CISM Delegations in 2011.

As a conclusion, General Renaud reminded that the next task of the Working Group should focus on the screening of the official 22 annexes to these regulations to ensure that they concur with the new CISM Statues and Regulations.

## CISM CONGRESS – NEW CISM STRATEGIES

### PART IV. CISM Strategic Plan 2011-2018 – General Matters

#### IV.1. Review of the CISM Business Plan 2010

Col Morisod reminded to the Delegations that the complete analysis of the achievements of the Business Plan 2010 had been sent to all Delegations earlier in 2011. Nevertheless, he pointed out the following summaries for each Strategic objective:

Strategic Objectives	Evaluation	Remarks
1 - Strengthened role of CISM for the benefit of the Armed Forces	61%	
2 - Ensure substantial support from governments, especially the Armed Forces	61%	
3 - Modernisation of sports activities in CISM	63%	
4 - Promote CISM's impact on physical education and training in the Armed Forces	0%	Sports Commission discussed this topic during GA in Rio de Janeiro, but no scientific program was established

5 - Focus on continental and regional requirements, including development, technical assistance and solidarity	67%	
6 - Assist, through sports activities, preventive diplomacy and post-conflict activities	67%	
7 - Improve all CISM management structures and processes	85%	
8 - Increase revenues through increased membership	69%	
9 - Increase of revenues from members, create and ameliorate the general preconditions for sponsors and partners	57%	
10 - Eliminate doping in CISM	100%	No doping case was registered during any CISM WMC in 2010
<b>TOTAL</b>	<b>63%</b>	

## IV.2. Presentation of the CISM Strategic Plan 2011-2018

General Pucher, President of the Commission for Planning and Development shared his analysis of the situation in which CISM evolves, as a military sports organization as well as the changes in the world of sport and military world that CISM should expect to face in the coming years (See Annex 14). To his view, CISM is quite a special case because, at the same time it evolves in the global sports world, but it is also totally depending on the evolution of the military world, and finding a right balance between these two situations shall always be the major challenges facing CISM.

As far as Sport is concerned, that situation can be summarized as follows:

- **Very broad sports program during the last 20 years in a spirit of unlimited expansion; focus on high level sports predominantly**
- **Summer World Games enjoy overwhelming support and visibility**
- **Winter Games have potential - to be further explored**
- **Continental Championships in most sports not organised**
- **Participation as well as the organization of WCh imbalanced; stabilised on a significant level**
- **Promotion of regional contacts within many sports negative**
- **Different approaches on continents towards sports**
- **Female participation has increased in some sports**
- **Travel costs and other related expenses have effects on participation**
- **Regular CISM events - make them less costly?**

As far as the Military elements are concerned, that situation can be summarized as follows:

- **The potential for crisis and conflict will remain high**
- **New players - multipolar world - effects of globalisation**

- **Newly emerging military and economic powers**
- **Military environment and the development of AF will change dramatically**
- **Decreasing military expenditures and shrinking AF in Europe versus increase in other parts of the world**
- **Restructuring of the AF, missions and equipment in unprecedented manner**
- **Professionalization of the AF will continue**
- **Operational stress for AF in Europe and North-America**
- **Defence spending in Europe → few chances to get more funds for CISM**
- **Reduction regarding the provision of staff in CISM structures cannot be ruled out**

He then presented the main strategic directions of the whole CISM Strategic Plan for the period 2011-2018 (See Annex 15). Here are the main points:

- **Accept change and adapt**
- **Exploit unique position as the only worldwide military sports organisation – make better use of this niche position**
- **Reinforce CISM identity - branding and profiling will be required**
- **Maintain CISM's military specificity and authenticity**
- **Prioritize activities, be practical and concrete**
- **Ensuring financial autonomy has priority !**
- **New balance between highly visible sports and other events- double track approach !**
- **Co-operation and outreach**
  - **deepened co-operation with international sports, media and security political organisations as a potential for CISM**
- **Management: decentralisation and professionalization on all levels required**

General Pucher then answered the few questions from the delegations and proposed the 66<sup>th</sup> General Assembly to adopt the CISM Strategic Plan 2011-2018.

The CISM president thanked Gen Pucher for his tireless efforts to prepare the new CISM strategic Plan and he shared his optimism regarding the CISM Readiness to face new challenges ahead.

#### **IV.3. Presentation of the CISM Business Plan 2012.**

Col. Morisod and General Pucher then presented the proposal of CISM Business Plan 2012 deriving from the global strategic plan 2011-2018 (see Annex 16). They answered the few questions from the participants and reminded that this Business Plan 2012 shall be proposed as a Decision File to the General Assembly.

#### **IV.4. CISM Sports commission inputs.**

In the absence of Major General Joss, President of the Commission, Commandant Hans Vancauwenberghe (BEL) presented a report of activities and proposals of the CISM Sports Commission. (See Annex 17).

#### **IV.5. The Cycle of CISM activities.**

Commandant Hans Vancauwenberghe (BEL) presented the current cycle of CISM Sports activities and the resulting categorization of the CISM Sports (See Annex 18).

#### **IV.6. Towards the label “CISM World Championship”**

The CISM Secretary General then presented (See Annex 19) one of the projects currently studied by the BoD to try to develop a label of quality “CISM World Championship”

#### **IV.7. the CISM Athletes Commission.**

The CISM Secretary General then shared with the Member nations the decision by the Board of Directors to create a CISM Athletes Commission with the aim to represent the interests of the athletes in the discussions and decisions (See Annex 20). He invited them to send their proposals to the CISM General Secretariat in 2011 so that the Commission can start working in 2012.

#### **IV.8. Questions and answers.**

The CISM Secretary General and Commandant Hans Vancauwenberghe answered the different questions from the Delegations. Most questions were formulated around the following points:

- Imposing a too high number of participating nations to recognize an event as a CISM World Championship, in the current financial crisis, might reduce the opportunities to have many world championships.
- If a sport is not given the name “world championship”, there will be less support from government and potential sponsors. CISM should try to encourage the nations to organize and not the contrary.
- A reduction in number of events does not automatically generate quality.
- Who is going to finance the CISM Athletes Commission?
- There should be more time dedicated to the discussions about sport during the Congress.

## **CISM CONGRESS – INTERNAL ISSUES**

### **PART V. CISM Sports Issues**

#### **V.1. The CISM Calendars 2011-2012 and 2013.**

Colonel Morisod presented the situation of the Calendars of world sports events for the years 2011, 12, 13 and 14 (See Annex 21) He reminded to all the participants that the calendars are always updated on the CISM Website. He then reminded to the participants that they could apply to host the vacant sports by a formal letter accompanying the official form which can be downloaded on the CISM Homepage.

#### **V.2. Report of the CISM Day Run activities**

Colonel Morisod presented the situation of the Day Run activities organized so far in 2011 (See Annex 22.). He then summarized the various achievements of the CISM Day Run projects since its creation and encouraged all the organizers of the CISM Day Run to send videos and pictures to the CISM General Secretariat.

#### **V.3. The CISM Sports Committees: Situation, vacancies and elections**

Colonel Morisod presented the updated situation of the PCSC and drew the attention of the Member nations of the 12 vacancies to fill after the World Games in Rio (See Annex 23).

#### **V.4. The CISM Futsal Cup.**

Colonel Morisod presented the report of activities of the CISM Futsal Cup (See Annex 24)

#### **V.5. Introducing the CISM World Football Trophy.**

The CISM president then presented the introduction of a new competition in CISM, the CISM World Football Trophy whose first edition will be held in Baku, Azerbaijan in September 2013 (see Annex 25).

## **CISM CONGRESS – THE CISM WORLD GAMES**

### **PART VI. The 5th CISM Military World Games in Rio de Janeiro**

Vice Admiral Gamboa and Major General Megid presented to the CISM Delegations the last preparations of the 5<sup>th</sup> CISM Military World Games in Rio (See Annex 26).

In addition to the presentation itself, the Organizing Committee of the Games distributed to each participant one memory stick containing guidelines for the participants. These guidelines are providing explanations on the arrival and accommodation procedures, the catering facilities, the transportation plan, etc.

Further to the presentations, the Organizing Committee answered the different questions of the Delegations.

### **PART VII. The CISM World Cadets Games.**

#### **VII.1. Report on the 1st Edition.**

The Chief of the Turkish delegation to CISM presented the report on the 1<sup>st</sup> CISM World Cadets Games held in Ankara (See Annex 27).

The CISM President congratulated the Turkish Armed Forces for this fantastic event which he attended with a lot of pride and joy.

#### **VII.2. Presentation of the 2<sup>nd</sup> CISM World Cadets Games 2012 in St Petersburg.**

The Russian delegation showed a video (See Annex 28) presenting the project of the 2<sup>nd</sup> CISM World Cadets Games in St Petersburg.

For the moment, the definitive dates still need to be decided as well as the program. The CISM Secretary General informed the delegations that he had decided to appoint one officer in his staff to take care of the future development of the Cadets Games.

#### **VII.3. Future editions.**

The CISM president informed the General Assembly that he had attended the UDMSA cadets Festival in Quito in September 2010. This was a very well prepared and run event with a good participation in excellent sports facilities. On that occasion, he had met the Chief of Staff to evoke the possibility to organize the CISM World Cadets Games in 2014. The CISM Ecuador Delegation asked the floor and officially announced that thanks to the actions of the CISM president, the Ministry of Defense of the Republic of Ecuador was officially candidate to host the CISM World Cadets Games in Quito in 2014.

After the long applause for these 3 nations taking over the challenge of the Cadets Games, the Swedish delegation asked the CISM sports Commission to reflect on a definition of age limits to take part in these Cadets Games. To their view, it is not fair if some young people from, 17 have to compete against men aged 25 years. This remark opened a long debate on the Age categories in CISM. In the end, given the wide diversity of national regulations and since one solution cannot fit for all problems, the CISM president decided to create a small working group to reflect on some basic

questions linked to the Cadets Games. That Working group is composed by the Sports commission, Sports Medicine Commission, Turkish Delegation and Swedish delegation as well as the Officer at the CISM HQ responsible for the Cadets Games. That group shall define the likely sports suitable for cadets, the age limits and shall directly report to the CISM President.

## **PART VIII. The future CISM Military World Games**

### **VIII.1. The 6<sup>th</sup> CISM Military World Summer Games- Mungyeong 2015**

The Korean delegation to CISM presented a Video of introduction to their project of 6<sup>th</sup> CISM World Summer Games in Mungyeong in 2015 (See Annex 29)

### **VIII.2. The 2<sup>nd</sup> CISM World Winter Games – Annecy 2013**

The French Delegation to CISM presented a Video of introduction to their project of 2<sup>nd</sup> CISM World Winter Games in Annecy in 2013. (See Annex 30)

The CISM President congratulated both Delegations for their very professional candidature and above all for their commitments to promote CISM.

## **CISM CONGRESS – GENERAL CONCLUSIONS**

Colonel Hamad Kalkaba Malboum, CISM President, thanked all the delegations, PCSC, Commissions, chiefs delegates and delegates who actively took part in that Congress. He pointed out that the strong questions and interesting debates were some clear indicators of a very good involvement of the CISM Stakeholders in the CISM development and future. He then invited the CISM Delegation to attend the next day General Assembly to formally vote on the proposals presented on the last 2 days.

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Minutes of the 66<sup>th</sup> CISM General Assembly

# 66th CISM GENERAL ASSEMBLY

## PART I. Administrative Matters

### I.1. Welcome Address

The CISM President welcomed all the representatives of the CISM Delegations to the 66<sup>th</sup> CISM General Assembly. He then asked everyone to stand up and observe one moment of silence in memoriam of all the CISM comrades who have passed away since the last General Assembly.

### I.2. Roll Call

The CISM secretary General performed the Roll Call (see Annex 31).  
77 Countries attended the General Assembly 2011.

### I.3. Report of the Commission for the Verification of Credentials.

The report of the Commission for the verification of Credentials was presented by Colonel Hamad Kalkaba Malboum. (See Annex 32).

The most salient points are:

- All officers presenting today their candidature to a function at the CISM board of Directors were approved
- 73 were in active status and could vote - The required majority was then fixed to 37 votes.
- The quorum was reached at the 66<sup>th</sup> CISM GA and therefore all decisions can be considered as valid
- The ballot sheets and voting procedures concur with the CISM statutes and Regulations.

### I.4. Approval of the Agenda.

The Agenda was approved unanimously.

### I.5. Approval of the Minutes of the 65<sup>th</sup> CISM General Assembly

The Minutes of the 65<sup>th</sup> CISM General Assembly in Rio de Janeiro were approved without any comment

## PART II. Preparation of the Statutory elections

The CISM Secretary General and Colonel Steven Rosso, President of the Regulations commission, presented the voting procedures, the ballot sheets and ballot tellers (See Annex 33). He then presented the titles and names of the 9 Decision Files that must be voted by the General Assembly.

## PART III. Voting and statutory elections

### III.1. Vote on the Decision Files

The CISM Secretary General proceeded to the call for vote on the Decision Files submitted to the Approval of the 66<sup>th</sup> CISM General Assembly. Here are the results:

- Decision file 11-SG 01: CISM Strategic Plan 2011-2018: **approved** with 67 votes in favor, 0 vote against and 6 abstentions.
- Decision File 11-SG-02: CISM Business Plan 2012: **approved** with 69 votes in favor, 0 vote against and 4 abstentions.

- Decision File 11-SG-03: NEW CISM Regulations chapter IV: **approved** with 67 votes in favor, 3 votes against and 3 abstentions.
- Decision File 11-SG-04: NEW CISM Regulations chapter V: **approved** with 53 votes in favor, 9 votes against and 11 abstentions.
- Decision File 11-SG-05: NEW CISM Regulations chapter VI, art 6.2.: **approved** with 68 votes in favor, 0 votes against and 5 abstentions.
- Decision File 11-SG-06: NEW CISM Regulations chapter II, Art 2.7.: **approved** with 50 votes in favor, 14 votes against and 9 abstentions.
- Decision File 11-SG-04: NEW CISM Regulations chapter V: **approved** with 68 votes in favor, 0 votes against and 5 abstentions.
- Decision File 11/3516d: Budget 2011: Result and allocation of surplus: **approved** with 60 votes in favor, 0 vote against and 13 abstentions
- Decision File 11/3517b: Budget 2011: revision: **approved** with 52 votes in favor, 10 votes against and 11 abstentions
- Decision File 11/3518: project of Budget 2012: **approved** with 45 votes in favor, 19 votes against and 9 abstentions.

### III.2. Statutory elections.

The CISM Secretary General performed the elections.

## PART IV. Conclusions of the 66<sup>th</sup> CISM General Assembly

### V.1. Presentation of the 67<sup>th</sup> CISM General Assembly and Congress in Uganda.

The CISM Uganda Delegation presented the main points of their projects of organization of the General Assembly and Congress 2012 (see Annex 34)

### V.2. Proclamation of the results of the statutory elections.

Colonel Hamad Kalkaba Malboum presented the results of the elections.

Name	Country	Position	Yes	No	Abstention
<b>President for a Continent</b>					
Navy Capt. Luiz Carlos P. <b>Serrano</b>	Brazil	President CISM Americas	<b>72</b>	0	1
Lt. Col. Abdul H. <b>Al-Shino</b>	Bahrain	President CISM Asia	<b>68</b>	1	4
Gen. Benziane <b>Meguedad</b>	Algeria	President CISM Africa	<b>63</b>	4	4
<b>Board of Directors members</b>					
Col. Issa <b>Diallo</b>	Mali	BoD member for <b>Africa</b>	<b>63</b>	6	3
Col. Jean-Marie <b>Ompebe</b>	Congo	BoD member for <b>Africa</b>	<b>64</b>	5	4
Col. Rinette <b>Hulme</b>	Namibia	BoD member for <b>Africa</b>	<b>64</b>	3	5
Gen. <b>Wang Pei</b>	China	BoD member for <b>Asia</b>	<b>67</b>	3	2
Gen. George <b>Boutros</b>	Lebanon	BoD member for <b>Asia</b>	<b>65</b>	3	7
Brig. Bojan <b>Pograjc</b>	Slovenia	BoD member for <b>Europe</b>	<b>66</b>	5	1
Gen. Christine <b>Whitecross</b>	Canada	BoD member for <b>the Americas</b>	<b>67</b>	2	3

Lt. Col. C. W. Li Fo Sjoe	Suriname	BoD member for <b>the Americas</b>	<b>65</b>	6	1
<b>Treasurer General</b>					
Col. Walter <b>van Velthoven</b>	Belgium	Treasurer General	<b>69</b>	2	2

All the candidates are elected for a mandate of four years.

### V.3. General Conclusions.

Colonel Hamad Kalkaba Malboum congratulated the newly elected members of the CISM Board of Directors and wished the full successes in their commitments with CISM. He also thanked the 66<sup>th</sup> General Assembly for the approval of the Decision file and the new strategy of CISM. He added that, in the life of an organization like CISM pretends to be, it is normal that some strong debates arise and that this is a good sign of democracy.

The CISM President then addressed a strong message of gratitude to the Korean organizers for the preparation and fantastic working conditions they offered to all the participants.

He thanked all the members of the CISM staff who have prepared the meetings as well as the interpreters and all those who have brought their contribution to the successful organization of the 66<sup>th</sup> CISM General Assembly and Congress.

Colonel Hamad Kalkaba Malboum  
CISM President

Colonel Alexandre Morisod  
CISM Secretary General

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